

SECTION 3: PRESCRIBING MANAGEMENT GROUP AND SUBGROUPS

SECTION 3.1: PRESCRIBING MANAGEMENT GROUP (PMG)

OBJECTIVE:

To support cross system arrangements in NHS Greater Glasgow & Clyde (GGC) which promote clinically cost effective and consistent management of prescribing.

PURPOSE:

The PMG works on behalf of the NHS Board, recognising the interdependency between different elements of the NHS to achieve the above objective. It complements (1) the responsibilities of the ADTC and its infrastructure and (2) the systems / processes in Acute Services / Health and Social Care Partnerships / Primary Care which support prescribing management.

TERMS OF REFERENCE:

The GGC Prescribing Management Group will:

- Lead on the development of strategies, involving all stakeholders, which will promote a whole system approach to managing medicines and, in particular, will improve overall cost effectiveness and quality of prescribing.
- Develop action / implementation plans for prescribing management with clear lines of responsibility and timeframes.
- Forecast future prescribing trends to provide notice to the Board of new medicines / issues likely to impact on services, to include acquisition costs of medicines and other service cost implications
- Monitor performance for cross system aspects of prescribing and receive regular reports on prescribing costs, to support expenditures remaining within agreed allocations
- Review expenditure trends and oversee the development of plans to deal with cost pressures and ensure these are linked to the Board's planning arrangements
- Work with the ADTC to ensure that the GGC Formulary is focussed on cost effective and safe and clinically effective prescribing.
- Inform the Board of the requirements for ensuring that the necessary technology is available to allow robust monitoring to enable management of prescribing matters.
- Promote integration of Greater Glasgow & Clyde systems and processes for prescribing management across Acute Services, Health and Social Care Partnerships and Primary Care
- Communicate its priorities and activities, to promote input and support from a wide range of stakeholders
- Report to the CEO/Whole System Director Group on prescribing priorities as required

ORGANISATION:

Subgroups established to support the work of PMG are:

- Acute Services, Mental Health and Primary Care PMGs
- Dressings and Sundries Committee
- Finance
- Short life working groups, as required

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COMMUNICATIONS:

Receives input from:

- National-NICE / HIS / SMC/ ADTCC
- ADTC and Subcommittees
- MCNs and Specialist Interest Groups
- Directorates & Partnerships
- PPSU
- PC / AS and MH Prescribing Management Groups
- Dressings & Sundries Committee

Reports to:

- CEO/Whole Systems Director Group

Information to:

- ADTC
- Key stakeholders / senior managers / lead clinicians
- MCNs, Regional Planning Groups, as required

FUNCTIONS:

1. **New Medicines**

PMG will influence decisions about financial management (and if required, affordability) of new medicines for NHS GGC, using a criteria based approach and following appropriate consultation with ADTC and relevant MCNs / SIGs. This may involve:

- Unrestricted introduction
- Phased implementation
- Criteria based prioritisation if required in specific circumstances. CEO/Whole Systems Director Group / NHS Board will formally endorse such decisions, with a view of overall affordability and the political dimension

2. **Established medicines**

PMG will continually review expenditures and trends for the prescribing of existing medicines, with a particular focus on issues across the GP / hospital interface. Significant variances and exceptions will be addressed in line with action plans / targets on cost effective prescribing.

3. **Financial planning for prescribing management**

- Forecasting of both cost pressures (new and established medicines) and savings opportunities, based on:
 - i. National horizon scanning
 - ii. Local intelligence from MCNs / Specialist Interest Groups
 - iii. National / local prescribing trends
- Annual report, via Director of Finance, to CEO/Whole Systems Director Group and NHS Board on prescribing management targets for the forthcoming year

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EXECUTIVE AND MEMBERSHIP:

The Executive will comprise

- Chairman / Vice Chairman / Professional Secretariat

The membership will reflect the range of professional, management and finance personnel who are involved in prescribing management. The membership will be multidisciplinary and will be drawn from Acute Services, Primary Care, Health and Social Care Partnerships, ADTC and Pharmacy & Prescribing Support Unit

The executive officers will serve a 3 year term of office. This will be renewable for a further 3 years, after which it will be necessary to demit office, unless there are exceptional circumstances.

PMG MEMBERSHIP (FEBRUARY 2017):

Membership

Chair of the Acute Services PMG

Chair, Primary Care PMG

Chair of the MH PMG

Chair of PMG Finance Group

Chairman, Dressings & Sundries Committee

Board Medical Director

Representative from CEO/Whole Systems Director Group

Lead Director for Acute Medical Services

Head of PPSU

Lead Pharmacist, PPSU Governance,

Public Health Pharmacist (Medicines Planning), PPSU Pharmaceutical PH Team

Clinical Director (Oncology), Representative of Regional Services Directorate

Lead Pharmacist, Acute Services, PPSU

Lead Pharmacist, GGC Community Pharmacy Development, PPSU Nominee of the Head of PPSU

Management Rep of Acute Division

Lead, Non-Medical Prescribing, PPSU Nominee of Lead Clinician, Prescribing Services, PPSU

ADTC Chair

HSCP Director

Representative of GP Subcommittee of the LMC

Lead Clinician, Prescribing Services, PPSU

Lead Pharmacist (Medicines Information Nominee of the Head of PPSU)